#### Applying Card Talk to the Performance Appraisal Game

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### **Review of Card Talk**

- Every message requires you to play a Talk Card
- We have personal and professional decks
- Talk Cards are reciprocal
- We select the Talk Cards we need to play our Talk Card Games
- We win when we accomplish our content goals
- Leadertalkcards.com

### Card Games

- Performance Appraisal Game
  - Step 1: Performance Planning
  - Step 2: Continuous Feedbac
  - Step 3: Annual Review
  - MSU.edu and search for:
  - Performance Excellence



# Step 1: Performance Planning

- With Employee:
  - Review position description
  - Set measurable goals aligned with unit mission and core values
  - Complete employee development plan, skill building actions
  - Discuss performance and behavior necess to meet/exceed expectations
  - Set date for mid-cycle check-in to review progress

### Step 2: Continuous Feedback

- Cards Needed:
  - Professional: Coach, Mentor, Lead
  - Personal: Friend, Sports Fan, etc.
- Employee engagement in goal areas
- Idea sharing, check-ins, recognition k



### Step 3: Annual Performance Review

- Cards Needed: Professional and personal
- Begin with open-ended conversation about the job, the organization.
- Move to accomplishents and goals achieved
- Discuss development opportunities, both completed and in progress.
- Conclude with a plan for areas of additional
  - improvement.

## **Case Study Discussion**

- Discuss the process you use for performance appraisals in your organization.
- To what extent do they meet the three steps proposed here?