WELCOME TO THE



2024 Winter Institute



Michigan Municipal Executives

96 YEARS OF HISTORY

1927-2023

A Legacy of Excellence

1927-2023

Al Vanderberg

Kent County, Administrator/Controller

Jessie Harris

Kent County, Management Analyst

History of the History



Michigan Municipal Executives 96 YEARS OF HISTORY

1st History Edition:2nd History Edition:3rd History Edition:4th History Edition:5th History Edition:6th History Edition:7th History Edition:8th History Edition:

Herb Olson (1944) Don Oakes (1952) Don Oakes (1960) Don Oakes (1969) Don Oakes (1976) Don Oakes (1982) John Patriarche (1992) Al Vanderberg (2024)

2023 marks the 8th edition of the MME History

The history began soon after the inception of city management.
Early council-manager charters were passed in 1915 and 1916

History of the History

M~3 ME

Michigan Municipal Executives 96 YEARS OF HISTORY

1st History Edition:
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5th History Edition:
6th History Edition:
7th History Edition:
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The updated history spans the term of: • 17 U.S. presidents

- +7 major wars or conflicts involving the U.S.
 - WW2, Korean War, Vietnam War, Gulf War, Cold War, War in Afghanistan, War in Iraq
- 13 recessions, including the Great Recession
- +40 natural disasters declared to FEMA
- Michigan increasing by 5.5 million residents
 - (^118% from 1927-2023)

History of the History



r reasurer - James W. Parry

1954 muary 27-20, 1954 on Ridley was listed told us how to Save Our Sh EXTENSIVE COMMITTEE REPORTS Chairman of the Fire Insurance Rating Commit man of the Fire Insurance nating Committee, n 9 Don Oakes, Chairman of the In-Service Train 9 Don Oakes, now available to city emotion vright, Chairman of Oakes, Chairman of the In-Service Training to be done." Don Oakes, Chairman of the In-Service Training billed list of training courses how available to city employees, billed list of training courses have a service to be a service to ning ought is of training courses now available to city employme, sented a compiled list of training courses now available to city employme, recommended that the League and the Managers give wider publicity to break functions available. The Managers asked the League to set up a permangent with the insurance ratings.

to study fire managements for public administration of M to encourage grants for public administration of M to encourage grants for public administration of the state of the The Managers also asked the U of M to encourage grants for public ates to enter municipal management as assistants on a cost-shared basis. and to study fire insurance ratings.

Officers elected were:

President – John M. Patriarche, East Lansing President - John M. Everitt B. Lane, Grosse Point 1st Vice President - Maxwell Davenport 1st Vice President – Maxwell Davenport, Cadilla 2nd Vice President – Robert Wright, Ch. 2nd Vice President – Robert Wright, Cad 3rd Vice President – Robert Wright, Clawson 3rd Vice President - Ralph Speer, Sault Ste. Maria 4th Vice President - Iohn Huss Secretary-Treasurer - John Huss, Michigan Municipal Lean

INTEGRATED SET

Warnhold No. the panel had m students and A oussion, John

The treasury balance grew to \$192.40.

A SUMMER MEETING AT TWO HUNTING CAMPS The mid-summer meeting of managers was reported on by Harold Schone (Date for the Oakland Hunt Club and by Don Oakes (Berkley then) of the McGinn Hunting Fishing Club, both in Alcona County, and both clubs were fairly intact after the b sessions. Attendance was small, but those presented hailed Alf Garant's cooking. 20

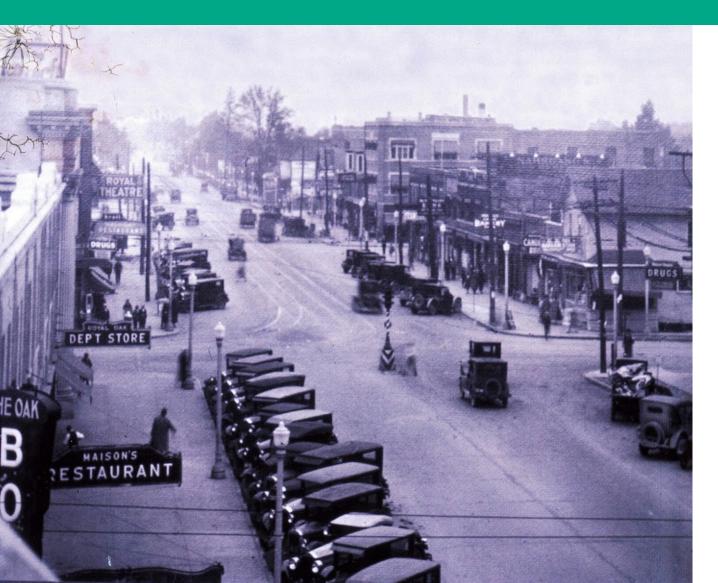
1938 Muskegon, February 21-23, 1938 Total registration of 25 including two village managers. Recognition was given to joint problems facing both the state government and the local , a suggestion being adopted that place accepted to problem with various state units, a suggestion being adopted that closer contacts be maintained with various state officials. Decision made to hold new that closer contacts be maintained with various state. units, a suggestion being adopted that closer contacts be maintained with various state officials. Decision made to hold next winter meeting in Lansing. A summer meeting was ad-vocated for the Upper Penineula Topics discussed included (1) trailers – Hugh Pomeroy, field agent of the National ety of Planning Officials told of his Society of Planning Officials, told of his experience in preparing two county trailer ordinances in California: (2) housing Mr. Portos experience in preparing two county trailer ordinances in the preparing the preparent the pr Society of Planning Officials, told of his experience in preparing two county trailer ordinations in California; (2) housing — Mr. Pomeroy urged managers to survey lower income groups in community to ascertain average rept being prid and the protection of the protection whatever housing community to ascertain average rent being paid and then meet that rate in whatever housing project is applied for through U.S. Housing Automatication (2010). project is applied for through U.S. Housing Authority; (3) WPA – by C. A. Sirrine, State WPA Construction Project Supervisor Also the following topics applied construction delinquent taxes. project is applied for through U.S. Housing Authority; (3) WPA – by C. A. Sirrine, State VI C. Construction Project Supervisor. Also the following topics were covered: delinquent taxes, employee training, personnel problems traited as topics. Housing topics were covered: taking taxes, training topics training topics training topics. Construction Project Supervisor. Also the following topics were covered: delinquent taxes, employee training, personnel problems, weight and gas taxes, licensing practices, traffic safety, and state finance Resolutions were adopted relating to (1) motor vehicle operation fees, (2) slum clear-and low cost housing apphling logislation for application of 15 mill tax ance and low cost housing enabling legislation for smaller cities, (3) correction of 15-mill tax allocation, and (4) change in priorities on weight and gas tax distribution. MANAGER LIDDLE THROWS A FISH FRY

Michisan Chapter I C M A ... Its History

1927-1983

How It All Started



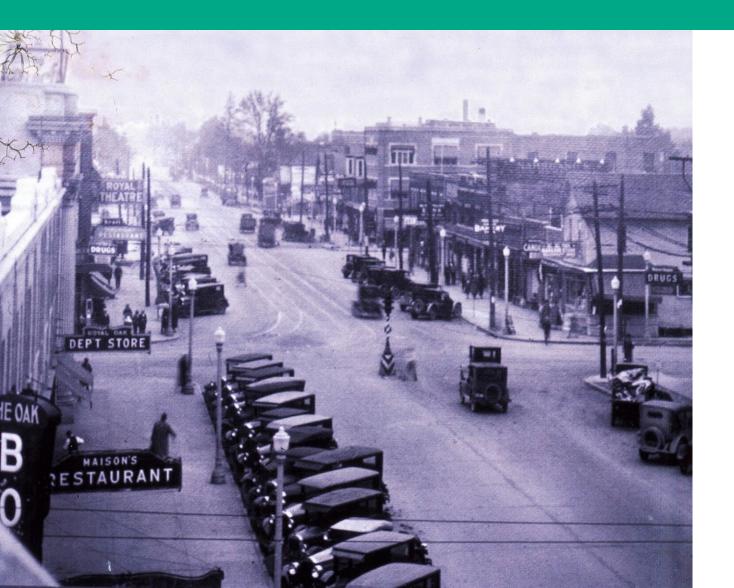


"Without an official name, elected officers, or official organization, a unique association of city managers is functioning in Michigan. And this anonymous group, which meets every two weeks on Friday, is gaining wide recognition throughout the eastern section of the state."

– From Public Management - March 1929

How It All Started





1927

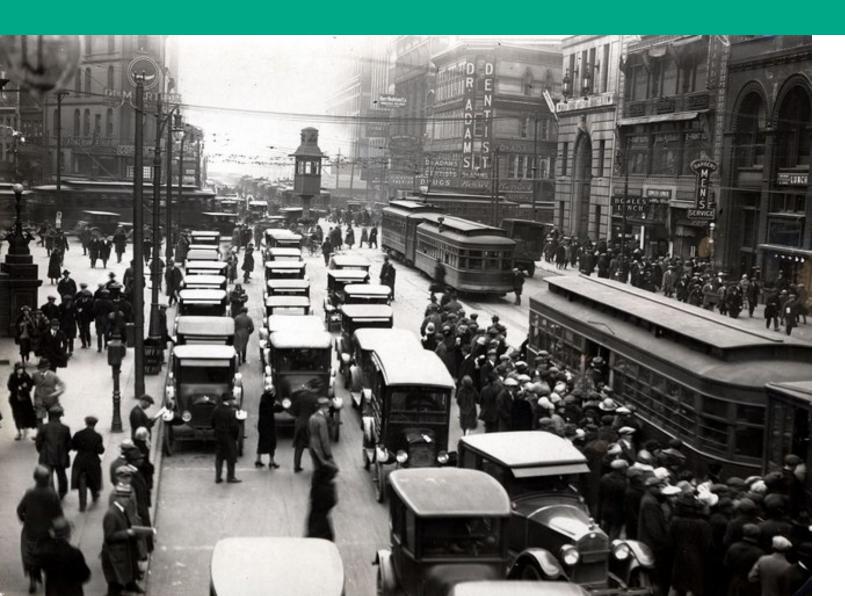
- First Credited Annual Meeting
- 3 in attendance at a restaurant in Royal Oak
- This eventually grew to involve all Southern Oakland County managers in the following years

Why It All Started



Why It All Started





Why It All Started





City of Detroit 1920s

Corner of Griswold and Michigan Ave

Why It All Started – Education





- Early managers still had much to learn and were uneducated about how to run a local government
- Cities were not reacting well to natural disasters
- Annual Meetings soon turned into educational opportunities
 - Winter Institutes from 1950-1989 were all held in Ann Arbor and involved U of M professors
 - Some referred to the annual meetings as "going back to school"
- <u>1935</u> A high school diploma was the highest educational achievement for 60% of managers
- <u>1965</u> Nearly 90% of managers had at least a college degree

Why It All Started – Networking





- Building a network to advocate for the profession of local government management
- **Communication methods of 1920s- had to come together physically to learn and get to know other managers
- Sharing best practices and celebrating accomplishments
- The small group of Southern Oakland County managers from the 1920s paved the way for more regional manager groups by 1968-
 - Mid-Michigan
 - Western Michigan
 - Upper Peninsula
 - Saginaw Valley

A List of Firsts

- <u>1917</u>- First ICMA president from Michigan *Gaylor Cummin, Grand Rapids*
- <u>1917</u>- First ICMA Annual Conference hosted in Michigan
 - Detroit hosted the 4th Annual ICMA Conference
- <u>1927</u>- First credited annual meeting for MI city managers
 - First President- L.P. Cookingham, Clawson
- <u>**1960</u>** First Winter Institute with over 100 in attendance</u>
- <u>1973</u>- First Summer Workshop held in Petoskey

- 1983 First black ICMA president
 - Sy Murray, Ann Arbor
- <u>1984</u>- Name change from Michigan City Management Association (MCMA) to Michigan City Local Government Management. Association (MLGMA)
- <u>**1989</u>** First female MLGMA President-Elect</u>
 - Sheryl Sculley, Kalamazoo
- 2003 First female MLGMA President
 - Kathie Grinzinger, Mount Pleasant
- <u>2016</u>- Name change to Michigan Municipal Executives (MME)
- 2020 First virtual Summer Workshop



• 2024- First digital version of the MME History!

Professor John

of utilizing adn

PROFESSOR

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policy - Pro

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Ross, secre

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Advantage

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State Busin priorities .



Grand Rapids, March 5-7, 1941

Topics under discussion were (1) current legislation affecting municipalities - h Brown, city attorney, St. Joseph; (2) liquor control - by James Dotsch, Liquor Com missioner, and Murton Peer, secretary, Michigan Liquor Control Commission, and C. A.E. missioner, and wurton reer, actively recruit training for national defense - by Sat r Van Blankensteyn of the Michigan State Police; (4) municipal self-insurance - the G Haven plan explained by J. Bryan Sims, superintendent of Public Works Department in Haven plan expensed by J. Bryan Amora (6) business of State Land Board - by Aug General Vernon J. Brown; (7) WPA - C. A. Sirrine; and (8) intangibles tax inequities. Kenneth J. McCarren, Detroit (See March, 1941, MMR).

New officers elected were:

A List of Firsts

President - Sophus Johnson, Grand Rapids 1st Vice President - E. M. Shafter, Royal Oak 2nd Vice President - James R. Pollock, Flint Secretary - James W, Parry, Ann Arbor Assistant Secretary - Herbert A. Olson, Ann Arbor Mark W. Alger, Ann Arbor

1942

Ann Arbor, January 29-31, 1942

WE ARE AT WAR

It was the consensus of opinion at the previous meeting that city managers are at the consensus of opinion at the previous meeting that city managers are as the cost of the educated. They, therefore, instructed the officers to plan the next meeting in the closers, halls of the University of Market halls of the University of Michigan and subject the members to professional talent on table of the university of Michigan and subject the members to professional talent on table of the table of t cultural in nature, but recognizable in the profession. This included (1) civilian defest warning given by Glass C. Dute in the profession. This included (1) civilian defest #5 warning given by Glenn C. Richards, associate coordinator of metropolitan deferse and that our state could be bomberd but the that our state could be bombed by the enemy. Value of complete blackouts questional (u) lined London's experience in the enemy. Value of complete blackouts questional (u) pergention lined London's experience in conducting civilian protective measures; (2) personnel



1930

city auditor of Flint (now secretary of the MFOA preparation and execution. Harold D. Smith banquet speaker on "City Managership as a presented a paper on cooperative purchasing; Profession." Harrington Place, an engineer of Detroit Bureau of Governmental Research, discussed the

administration of the department of public works; Walter Sperry, State Stream Control Commission, discussed Stream Pollution in Michigan, and Dr. Clarence E. Ridley talked about No record is available of a meeting being held, H. Scott, president of the Reo Motor Car Company in Lansing. The constitution and bylaws officers were elected:

- President: L. P. Cookingham, Clawson 1st Vice-President: I. R. Ellison, Muskegon
- · 2nd Vice-President: Albert T. Busschen, Kalamazoo
- 3rd Vice President: J. H. Sanders, Crystal Falls Secretary: Harold D. Smith, Ann Arbor (MML)

1931

The January 1931 issue of the Michigan Municipal Review reported the annual meeting of the MCMA was to be held at Haves Hotel in Jackson stating that managers Parry of Birmingham (who has recently gone back to his first love, private management) and Gibbs of Ferndale had arranged an excellent program. Manager Hodges of Jackson hosted the event.

The city band was brought out to welcome the visiting delegates. Now there is a timely suggestion if our municipal managers would like to be welcomed as heroes of the municipal wars

On January 24-25, 1930, a meeting was held at now being fought on the home front. Papers were the Olds Hotel in Lansing, attended by 35 of the presented by a representative of the Auditor 44 city managers of the state. The delinquent tax General's Office on the handling of delinquent situation was discussed by Carl H. Chatters, then taxes: (1) John Ed of Flint on the preparation of long-term financial program; (2) H. L. Lynch of of Chicago). I. R. Ellison, city manager of Benton Harbor on the organization of that city's Muskegon, led a discussion on city budget terminal market. Dr. Ridley of Chicago was the

> There is no record of the officers elected at this meeting.

1932

ICMA. The annual dinner address was given by R. but there must have been one because Public Management (April, 1933) shows that George Lusk was president at that time. This was in the of the Michigan Section of the ICMA affiliated pre-WPA era so they must have talked about with the MML were adopted. The following something other than officers. With a president like George Lusk, it's a safe bet that the managers had to listen to "The Sword of Bunker Hill

1933

According to Public Management, 22 managers attended this meeting. Topics discussed included legislation affecting municipalities, and general administrative problems. Speakers included Harold D. Smith, James W. Parry, and Clarence E. Ridley. Of the 22 in attendance, six are still serving as city managers in Michigan. There is no record of the officers elected at this meeting. James W. Parry wrote a letter to Ridley in January 1934, so perhaps he was elected. This letter also indicates that Ridley did not attend the 1934 meeting.



1st-7th Edition Revamp



- Page header timeline including past presidents and Winter Institute location and dates
- Updated pictures, where possible
- Bolded names for easy reference
- Brief "snapshots" of history that relate to conference events or Michigan managers



BO SCHEMBECHLER TALKS AT THE ANNUAL BANQUET

The annual banquet had **Fred Tholen**, our President, and football referee, East Grand Rapids, introducing our speaker, **Glenn E. "Bo" Schembechler**, Head Football Coach, U of M, and you can have one guess as to the topic. President Gerald R. Ford was not yet Vice President or President, and he lived in East Grand Rapids and also played football for Grand Rapids South High and the U of M. Let's see-can we make some sort of a "plot" here??? Some media writers can use less than this coincidence to do so. "**Bo**" and **Fred** did a good job-we enjoyed it.



Bo Schembechler (1973). The 1973 Ohio State vs. Michigan football game was one of the most controversial games in NCAA history. Before overtime rules were in place, a 10-10 tie sent Ohio State to the Rose Bowl over U of M by a narrow vote held by the conference's athletic directors (It was reported that MSU voted for OSU).

8th Edition Revamp

- Year in Review title pages
 - Politics, Economy, Technology, Culture, Society
- About 3 pages per year
 - Increased sessions at the Winter Institute over time
- Pictures of MME Presidents
- Pictures from MME Conferences
- Patriarche Award winners
- ICMA Distinguished Service Award winners



2015 Winter Institute attendees mingle in the lobby of the Suburban Collection Showplace in Novi.











MME Board President, MME Board me

chair of MME's Experience Committee. He also was chair of MME's





ions as regional officer. Workers Co nce and Taxation Committee member. He has also been a pro



Conference Locations:

- at Eagle Crest, Ypsilant



POLITICS

ligh School Shooting: The tragic school et, was released. It was a pioneering product i

TECHNOLOGY

ATO's 50th Anniversary: The alliance original

CULTUR rmed in 1949, marked the occasion with a summit in

.C., where lead

Women's World Cup: The 1999 FIFA Women's Worl Cup, hosted by the United Sta lowless The selence fiction film

lickelodeon Created by Stenhen show quickly became a cultural phe



MI Population: 9 897 116 (# 0.50 MI Minimum Wage: \$5.15

the world of wireless communication and h stry and raising questions a

Home WIFE IFFER02 11 was created which refers

Panel Discussion



Speakers:

Bill Cousins IVRetired Township Manager, Cascade Twp.Curtis HoltRetired City Manager, City of WyomingDeb StuartCity Manager, City of MasonAshley LatschCity Manager, Grand Haven

Moderated by:

Mark Wollenweber, MMESenior Advisor